

## MESSAGE FROM THE PROVOST

I am writing to say thank you.

Thank you for your patience,  
particularly during the last three months.

Thank you for your belief in UTMB.  
I know at times it has been sorely tested.

Thank you for giving the best of yourselves,  
even when you are discouraged.

Thank you for supporting each other.  
We will persevere together.

Wishing you happy holidays  
and renewed hope in the coming year.

Sincerely,

Garland D. Anderson, M.D.  
Executive Vice President and Provost  
Dean, School of Medicine  
Thomas N. and Gleaves T. James Distinguished Chair

